Name of Principal: Dr. Keith T. Levatino

Name/Number of School: Ralph W. Perry Junior High School /

School Address: 9499 Weston Rd. New Hartford, NY 13413

School Telephone Number: (315) 738-9300

Principal’s Direct Phone Number: (315) 738-9301

Principal’s E-Mail: klevatirnhart.org

District Telephone Number: (315) 624-1218 / (315) 624-1274

Superintendent’s Direct Phone Number: (315) 624-1218

Superintendent’s E-Mail: bnole@nhart.org

Reason for LAP Designation: Achievement Gap

Website Link for Published Report: 

School Principal’s Signature ___________________________ Date __________________

I certify that the information provided above and in the attached documents is true and accurate to the best of my knowledge. I understand that the accountability status determination reported in the Information Reporting Services (IRS) portal/nySTART is official and that the district and its school must meet all federal and State requirements pertaining to such accountability designations and expected student performance improvements.

I further certify that I have reviewed the Diagnostic Self-Review Document and met with the school leadership to discuss and revise the rubric ratings as appropriate and that I concur that the ratings provided in the rubric are an accurate assessment of the school’s current performance in relation to the tenets.

Superintendent’s Signature ___________________________ Date __________________

For New York City schools, the Community School District Superintendent must sign the self-assessment.

A Message to School/District Leaders:

The purpose of the New York State Education Department (NYSED) school review is to provide all New York State (NYS) stakeholders currently involved in school and/or district evaluation cogent messages around school improvement and highly effective educational practices. Our thinking is that the more the NYS educational community engages in common practices and uses common language to evaluate and describe effective schools, the more readily we, as an educational community, will be able to provide high-quality seats to all students in our state.
Guidance

The Diagnostic Self-Review Document provides an opportunity for the school, with the assistance of the district, to assess its current level of performance in regard to the school leadership, teacher practices and decisions, curriculum development and support, student social and emotional developmental health, and family and community engagement. Schools should use the self-review as an opportunity to identify actions to be taken to improve student academic results for the identified subgroup(s), describe the district resources to be used to implement the actions identified, and describe the professional development activities planned to support the implementation of the actions to improve student academic results.

The Diagnostic Self-Review Document and Report Template must be approved by the district’s Board of Education (for New York City (NYC) schools, it must be approved by the Chancellor) and posted to the district’s website by Friday, November 21, 2014, as well as kept on file at both the school and the district offices.

Completing This Form

✓ Before completing this form, please examine the rubric, and discuss the tenets and the statements of practice with the district representative who will be assisting you in completing, reviewing and approving your LAP Self-Assessment. As the rubric used for the Diagnostic Self-Review is the same one as used for Diagnostic Review for School and District Effectiveness (DTSDE) conducted in Focus Districts, the DTSDE website (http://www.p12.nysed.gov/accountability/diagnostic-tool-institute/home.html) contains helpful information about the rubric.

✓ In collaboration with your school leadership team and your district representatives, complete the Self-Review by identifying the strategies and practices you either are planning to implement or have implemented that meet the needs of your school, as identified by the assessment.

  o Pay particular attention to the performance of the subgroups that caused the school to be identified as requiring a Local Assistance Plan (LAP).
  o Use evaluative language and connect how the strategies and practices have or will impact teaching and learning.
  o Make sure the activities proposed reflect a new and robust direction or a continuation of practices that are showing evidence-based positive results in closing the achievement gap(s).

✓ Be concise and clear when describing the evidence that supports your ratings.
✓ Provide information in the plan that addresses the “who, what, when, and why” of the strategies chosen to meet the needs of the school.
✓ **Please Note:** The designation of a school as a LAP means that a school has areas that need improvement, particularly as they relate to the subgroup(s) of students who are failing to make academic gains. These areas should be reflected in the ratings, evidence and action plans outlined in this assessment.
✓ Before the completed Self-Review Document and Report Template are submitted to the Board of Education (for NYC, the Chancellor) for approval, the school superintendent must meet with the school leadership to discuss and revise the rubric ratings as appropriate.

A successfully completed Self-Review provides an accurate picture of your school and its needs and describes the actions you and the district will take to address these needs. The evidence and plans for improvement described in the document will closely align to the expectations put forth in the rubric, therefore aligning the plan to the optimal conditions for school effectiveness.

If you have any questions regarding completion of the Local Assistance Plan Self Assessment, please send an email to accountinfo@mail.nysed.gov,
### School Information Sheet

<table>
<thead>
<tr>
<th>Grade Configuration</th>
<th>Total Enrollment</th>
<th>Title 1 Population</th>
<th>Attendance Rate</th>
<th>96.1%</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Free Lunch</th>
<th>Reduced Lunch</th>
<th>Student Sustainability</th>
<th>Limited English Proficient</th>
<th>Students with Disabilities</th>
<th>54</th>
</tr>
</thead>
<tbody>
<tr>
<td>70</td>
<td>14</td>
<td>96.8%</td>
<td>4</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Types and Number of English Language Learner Classes

<table>
<thead>
<tr>
<th>Transitional Bilingual</th>
<th>Dual Language</th>
<th>Self-Contained English as a Second Language</th>
<th>1</th>
</tr>
</thead>
</table>

#### Types and Number of Special Education Classes

<table>
<thead>
<tr>
<th>Special Classes</th>
<th>Consultant Teaching</th>
<th>Integrated Collaborative Teaching</th>
<th>1</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### # Resource Room | 11 |

#### Types and Number of Special Classes

<table>
<thead>
<tr>
<th>Visual Arts</th>
<th>Music</th>
<th>Drama</th>
<th>Foreign Language</th>
<th>Dance</th>
<th>CTE</th>
</tr>
</thead>
<tbody>
<tr>
<td>4</td>
<td>9</td>
<td>0</td>
<td>3</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

#### Racial/Ethnic Origin

<table>
<thead>
<tr>
<th>American Indian or Alaska Native</th>
<th>Black or African American</th>
<th>Hispanic or Latino</th>
<th>Asian or Native Hawaiian/Other Pacific Islander</th>
<th>White</th>
<th>499</th>
<th>Multi-racial</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>13</td>
<td>18</td>
<td>37</td>
<td></td>
<td></td>
<td>22</td>
</tr>
</tbody>
</table>

#### Personnel

<table>
<thead>
<tr>
<th>Years Principal Assigned to School</th>
<th># of Assistant Principals</th>
<th># of Deans</th>
<th># of Counselors / Social Workers</th>
<th>% of Teachers with No Valid Teaching Certificate</th>
<th>% Teaching Out of Certification</th>
<th>% Teaching with Fewer Than 3 Yrs. of Exp.</th>
<th>Average Teacher Absences</th>
<th>12.74</th>
</tr>
</thead>
<tbody>
<tr>
<td>11</td>
<td>0</td>
<td>1</td>
<td>3</td>
<td>0</td>
<td>1.7%</td>
<td>1.7%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Overall Accountability Status

<table>
<thead>
<tr>
<th>ELA Performance at levels 3 &amp; 4</th>
<th>Mathematics Performance at levels 3 &amp; 4</th>
<th>Science Performance at levels 3 &amp; 4</th>
<th>4 Year Graduation Rate (HS Only)</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>59%</td>
<td>46%</td>
<td>95%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Credit Accumulation (High School Only)

<table>
<thead>
<tr>
<th>% of 1st yr. students who earned 10+ credits</th>
<th>% of 2nd yr. students who earned 10+ credits</th>
<th>% of 3rd yr. students who earned 10+ credits</th>
<th>6 Year Graduation Rate</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Reason for LAP (Indicate under the Category)

Achievement Gap (AG), Cut Point (CP), and/or Did Not Meet Adequate Yearly Progress (AYP)

<table>
<thead>
<tr>
<th>ELA</th>
<th>Mathematics</th>
<th>Science</th>
<th>Graduation Rate</th>
<th>Subgroup</th>
</tr>
</thead>
<tbody>
<tr>
<td>AG</td>
<td>AG</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

- American Indian or Alaska Native
- Hispanic or Latino
- White
- Students with Disabilities
- Economically Disadvantaged
- Black or African American
- Asian or Native Hawaiian/Other Pacific Islander
- Multi-racial
- Limited English Proficient

3
Rate each practice with an H, E, D, or I in the space provided. Before assigning a rating of Effective or Highly Effective to a Statement of Practice, the school should pay particular attention to how the statement of practice is related to the performance of the subgroup(s) of students who caused the school to be identified as requiring a LAP. When providing a response to a Statement of Practice that is Effective, Developing, or Ineffective, the school should specify whether actions will be targeted to the subgroup(s) of students who caused the school's identification or be part of a whole school transformation or turnaround strategy.

<table>
<thead>
<tr>
<th>Tenet 2 - School Leader Practices and Decisions: Visionary leaders create a school community and culture that lead to success, well-being and high academic outcomes for all students via systems of continuous and sustainable school improvement.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Rating</strong></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>Highly Effective</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>Effective</td>
</tr>
<tr>
<td></td>
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<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>Developing</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>Ineffective</td>
</tr>
<tr>
<td></td>
</tr>
</tbody>
</table>

Please indicate the evidence used to determine the rating. Check all that apply.

- Classroom Observations – # Visited: ______
- Interviews with Students – #: ______
- Interviews with Support Staff – #: ______
- Interviews with Teachers – #: ______
- Interviews with Parents/Guardians – #: ______
- Other: ______

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

**Actions in this area to be taken to improve the identified subgroup(s) student performance levels.**

Provide proactive communication with selected parents/guardians (all level 1 students) to review current data, assess student needs, and identify strategies to enhance academic outcomes. The purpose is to engage parents to be actively involved in the process and work with the school district to ensure their child’s academic achievement.

Informational meeting for parents explaining the concepts of the NYS assessments: identifying the levels of rigor, supports that are already in place, and review NYS and district guidelines with regard to Academic Intervention Services (AIS).

Quarterly updates published through the school newsletter, The PerryGram.

Provide a list of useful resources available to parents/guardians.
<table>
<thead>
<tr>
<th>Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.</th>
<th>The use of technology to inform parents and distribute the school newsletter. Provision of substitutes to provide time for recommended quarterly Parent/Teacher conferences to discuss student progress and goals.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Describe the professional development activities planned to support the implementation of the actions in this area.</td>
<td>Access to workshops on promoting effective communication and engagement with parents.</td>
</tr>
</tbody>
</table>

### Rating 2.3: Leaders make strategic decisions to organize programmatic, human, and fiscal capital resources

**Highly Effective**
- a) The school leader collaborates with staff to create and use transparent systems and protocols that afford students and teachers the ability to fully benefit from a flexible and thoughtful program, which includes a creative expanded learning time program, that are aligned to student achievement.
- b) The school leader strategically recruits, hires, and sustains personnel. The leader uses a variety of partner organizations to create a pool of internal and external human capital that enables the school to creatively, equitably, and adequately meet the academic and social needs of all students. Where the district makes the hiring decisions, the school leader articulates successfully the need for appropriate staff.
- c) The school leader analyzes and identifies fiscal capital available to the school community throughout the school year, making ongoing strategic and sustainable decisions to fund targeted efforts aligned to school-wide goals, considering the needs of all students and staff members. Where the district makes the fiscal decisions, the school leader articulates successfully the need for appropriate funding.

**Effective**
- a) The school leader collaborates with staff to create and use systems and protocols for programming for students and teachers, which incorporates an expanded learning time program, that are aligned to student achievement.
- b) The school leader uses some partnerships to recruit, hire, and sustain personnel that enable the school to meet the academic and social needs of the students. Where the district makes the hiring decisions, the school leader articulates the need for appropriate staff.
- c) The school leader analyzes and identifies fiscal capital available to the school community throughout the school year, making interim strategic decisions to fund targeted efforts aligned to school-wide goals, considering the needs of all students and staff members. Where the district makes the fiscal decisions, the school leader articulates the need for appropriate funding.

**Developing**
- a) The school leader uses systems, including an expanded learning time program, for programming for students and teachers that are aligned to student achievement for some groups of students.
- b) The school leader has taken some steps to secure personnel who will enable the school to meet the academic and social needs of the students. Where the district makes the hiring decisions, the school leader has not clearly articulated the school’s needs.
- c) The school leader makes decisions sporadically on the use of available fiscal capital to fund efforts aligned to school-wide goals. Where the district makes the fiscal decisions, the school leader has not clearly articulated the school’s funding need.

**Ineffective**
- a) The school leader does not have systems for programming for students and teachers or the systems, including an expanded learning time program, are not aligned to student achievement, or an expanded learning time program does not exist and there are no plans to create one.
- b) The school leader is not addressing the need to hire personnel to meet the academic and social needs of the students. Where the district makes the hiring decisions, the school leader has not made an effort to communicate with the district about hiring needs.
- c) The school leader does not connect the use of fiscal capital to school goals. Where the district makes the fiscal decisions, the school leader has not made an effort to communicate with the district about funding needs.

Please indicate the evidence used to determine the rating. Check all that apply.
- Classroom Observations – # Visited: ______
- Interviews with Students – #: ______
- Interviews with Support Staff – #: ______
- Interviews with Teachers – #: 8
- Interviews with Parents/Guardians – #: ______
- Other: ______

**Documents Reviewed:**
- Recruitment Plan from Assistant Superintendent’s Office
  - Budget Development Form

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

**Actions in this area to be taken to improve the identified subgroup(s)**
- Ongoing review of the needs of the students in the identified subgroup through School Improvement Planning.
<table>
<thead>
<tr>
<th><strong>Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Professional Development Time is given to necessary faculty to meet, discuss, and identify student needs and academic outcomes.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Describe the professional development activities planned to support the implementation of the actions in this area.</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Rating</strong></th>
<th><strong>Statement of Practice 2.4:</strong> The school leader has a fully functional system in place aligned to the district's Annual Professional Performance Review (APPR) to conduct targeted and frequent observation and track progress of teacher practices based on student data and feedback.</th>
</tr>
</thead>
</table>
| Highly Effective | a) The school leader and other school administrators collaboratively developed a formal school-wide plan, known to all staff and aligned to the district's APPR plan, for frequently observing and providing actionable feedback throughout the school year on teaching practices based on student data.  
  b) The school leader and other school administrators are implementing the school's observation plan and providing timely, on-going, evidence-based, actionable feedback to staff that is directly aligned to established criteria, including the teaching rubric and other agreed upon evaluation instruments, and which encourages and supports staff to take ownership for the next stage of their development.  
  c) The school leader and other school administrators monitor the plan for observing teachers and use observation data and other measures of teacher effectiveness to assign/reassign, counsel, and provide on-going targeted professional development opportunities in multiple formats (e.g., coaching, mentoring, peer support) to staff. |
| Effective | a) The school leader has developed a plan, aligned to the district's APPR plan, for frequently observing and providing actionable feedback on teaching practices throughout the school year based on student data.  
  b) The school leader and other school administrators are implementing the school's observation plan and providing timely on-going, evidence-based, actionable feedback to staff that is directly aligned to established criteria, including the teaching rubric and other agreed upon evaluation instruments.  
  c) The school leader and other school administrators monitor the plan for observing teachers and use observation data and other measures of teacher effectiveness to assign/reassign, counsel, and provide on-going professional development opportunities to staff. |
| Developing | a) The school leader and other school administrators use an informal schedule for observing and providing feedback on teaching practices throughout the school year and/or are developing a formalized plan aligned to the district’s APPR plan.  
  b) The school leader and other school administrators are providing feedback to staff that is aligned to established criteria, including the teaching rubric and other agreed upon evaluation instruments.  
  c) The school leader and other school administrators do not consistently use observation data to provide on-going professional development opportunities to staff. |
| Ineffective | a) The school leader and other school administrators have no formal plan or schedule for frequently observing teaching practices and/or providing feedback.  
  b) The school leader and other school administrators are not providing feedback to staff aligned to established criteria, including the teaching rubric and other agreed upon evaluation instruments.  
  c) The school leader and other school administrators do not use observation data and other measures of teacher effectiveness to inform staffing and professional development decisions. |

| Please indicate the evidence used to determine the rating.  
Check all that apply. |
|--------------------------------------------------|
| Classroom Observations – # Visited: ____  
Interviews with Students – #: ____  
Interviews with Support Staff – #: ____  
Interviews with Teachers – #: ____  
Interviews with Parents/Guardians – #: ____  
Other: ____ | Documents Reviewed:  
New Hartford Framework for Teaching  
School Improvement Plan  
Agenda for Quarterly Benchmark Assessment  
Summary Meetings |

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

<table>
<thead>
<tr>
<th>Actions in this area to be taken to improve the identified subgroup(s) student performance levels.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>
**Statement of Practice 2.5**: Leaders effectively use evidence-based systems and structures to examine and improve critical individual and school-wide practices as defined in the SCEP (student achievement, curriculum and teacher practices; leadership development; community/family engagement, and student social and emotional developmental health).

<table>
<thead>
<tr>
<th>Rating</th>
<th>Description</th>
<th>Details</th>
</tr>
</thead>
</table>
| ☒ Highly Effective | a) The school leader models excellence for the staff in the creation and use of evidence-based systems that are dynamic, adaptive, and interconnected and address individual and school-wide practices.  
   b) The school leader, in collaboration with the school community, monitors and revises evidence-based systems that address practices used by staff members connected to improvement areas in the SCEP. | |
| ☐ Effective | a) The school leader requires the staff to use evidence-based systems that are dynamic, adaptive, and interconnected and address individual and school-wide practices.  
   b) The school leader monitors and revises evidence-based systems that address practices used by staff members connected to improvement areas in the SCEP. | |
| ☐ Developing | a) The school leader encourages the staff to use systems that are interconnected and/or systems are not modified based on analysis of school-wide practices.  
   b) The school leader is working to develop an evidence-based system to monitor and revise practices used by staff members. | |
| ☐ Ineffective | a) The school leader does not encourage the staff to use systems, or systems do not exist to address school-wide practices.  
   b) The school leader has not taken steps to develop an evidence-based system to monitor and revise practices used by the staff members. | |

Please indicate the evidence used to determine the rating.  
*Check all that apply.*

- Classroom Observations – # Visited: ______
- Interviews with Students – #: ______
- Interviews with Support Staff – #: ______
- Interviews with Teachers – #: ______
- Interviews with Parents/Guardians – #: ______
- Other: ______

**Documents Reviewed:**

- Benchmark Summary Reports (blank or without names)
- School Based Team Inquiry Meeting Agenda
- Curriculum Alignment Process(CAP) Schedule, Process and Agenda

If the SOP rating is **Effective**, **Developing** or **Ineffective**, please provide a response in the areas below.

**Actions in this area to be taken to improve the identified subgroup(s) student performance levels.**

**Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.**

**Describe the professional development activities planned to support the implementation of the actions in this area.**
**Tenet 3 - Curriculum Development and Support:** The school has rigorous and coherent curricula and assessments that are appropriately aligned to the Common Core Learning Standards (CCLS) for all students and are modified for identified subgroups in order to maximize teacher instructional practices and student-learning outcomes.

<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 3.2: The school leader ensures and supports the quality implementation of a systematic plan of rigorous and coherent curricula appropriately aligned to the Common Core Learning Standards (CCLS) that is monitored and adapted to meet the needs of students.</th>
</tr>
</thead>
</table>
| ✔️ Highly Effective | a) The school leader, using a distributive leadership model, ensures that a systematic plan (i.e., a plan that has targeted goals to address the needs of all students and subgroups, a schedule for professional development support, and vertical/horizontal collaborative meeting time) exists for the quality implementation of rigorous CCLS curricula.  
b) The school leader uses the systematic plan to provide teachers access to robust pedagogical support (i.e., inter-visitation, cross-grade conversations, exemplar curriculum models, access to expert CCLS curriculum writers, and CCLS conferences), materials, and training aligned to CCLS curricula and instructional shifts for individual and subgroups of students.  
c) The school leader ensures that a cohesive, comprehensive, and adaptive curricula, inclusive of clearly developed units aligned to CCLS and NYS standards, is used across all areas of study, including interventions, AIS/RTI, dual credit courses, and electives, by monitoring the implementation of the curricula and regularly examining formative and summative assessments and student work. |
| □ Effective | a) The school leader ensures that a systematic plan (i.e., a plan that has targeted goals to address the needs of all students and subgroups, a schedule for professional development support, and vertical/horizontal collaborative meeting time) exists for the quality implementation of rigorous CCLS curricula.  
b) The school leader uses the systematic plan to provide teachers access to pedagogical support, materials, and training aligned to CCLS curricula and instructional shifts for individual and subgroups of students.  
c) The school leader ensures that staff use a comprehensive and adaptive curricula, inclusive of clearly developed units aligned to CCLS and NYS standards, across all areas of study, including interventions, AIS/RTI, dual credit courses, and electives, by monitoring the implementation of curricula. |
| □ Developing | a) The school leader is in the process of developing a written plan that includes targeted goals to address the needs of students, schedule/calendar for professional development support, and vertical/horizontal collaborative meeting time for implementing CCLS curricula.  
b) The school leader is beginning to provide appropriate access to pedagogical support, materials, and training to teachers aligned to CCLS curricula and instructional shifts for individual and subgroups of students.  
c) The school leader encourages staff to use comprehensive curricula, inclusive of clearly developed units aligned to CCLS and NYS standards, across all areas of study, including interventions, AIS/RTI, dual credit courses, and electives. |
| □ Ineffective | a) The school leader has no written plan for CCLS and NYS curricula alignment across all areas of study and is not developing one.  
b) The school leader does not provide access to pedagogical support, materials, and training to teachers aligned to CCLS curricula and instructional shifts for individual and subgroups of students.  
c) The school leader does not ensure and makes little effort to encourage teachers across all areas of study to use curricula aligned to CCLS and NYS standards. |

Please indicate the evidence used to determine the rating. Check all that apply.

- [ ] Classroom Observations – # Visited: ______
- [ ] Interviews with Students – #: ______
- [ ] Interviews with Support Staff – #: ______
- [ ] Interviews with Teachers – #: ______
- [ ] Interviews with Parents/Guardians – #: ______
- [ ] Other: ______

Documents Reviewed:

- Professional Development Schedule/Calendar and Meeting Description on MyLearningPlan
- District/School AIS Criteria Packet
- Adapted Module from Grade 9 ELA – To Kill a Mockingbird

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

**Actions in this area to be taken to improve the identified subgroup(s) student performance levels.**

**Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance.**
Describe the professional development activities planned to support the implementation of the actions in this area.

<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 3.3: Teachers develop and ensure that unit and lesson plans used include data-driven instruction (DDI) protocols that are appropriately aligned to the CCLS and NYS content standards and address student achievement needs.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>a) Teachers use targeted agendas based on student and school data to develop collaboratively unit and lesson plans to meet the demands of CCLS and grade level DDI protocols (e.g., documentation of ongoing analysis of formative and summative assessments, student work, use of rubrics) in all grades and subject areas.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers use a full complement of curricula tools, such as pacing calendars, curriculum maps, unit and lesson plans, across all grades, content areas, and classes that incorporate a progression of sequenced and scaffolded skills for all groups of students (including special education and English language learners) and use a variety of complex materials appropriately aligned to the CCLS.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers consistently monitor and adjust curricula to support the CCLS instructional shifts and NYS content standards and ensure higher-order thinking skills are consistently present by providing necessary supports and extensions for all groups of students across all content areas and grades.</td>
</tr>
<tr>
<td></td>
<td>a) Teachers develop collaboratively unit and lesson plans that meet the demands of CCLS and grade-level DDI protocols (e.g., documentation of ongoing analysis of formative and summative assessments, student work, use of rubrics) and address student achievement needs in all grades and subject areas.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers use unit and lesson plans across all grades, content areas, and classes that incorporate a progression of sequenced and scaffolded skills for all groups of students (including special education and English language learners) and use a variety of complex materials appropriately aligned to the CCLS.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers monitor and adjust curricula to support the CCLS instructional shifts and NYS content standards and ensure higher-order thinking skills are consistently present by providing necessary supports and extensions for all groups of students across all content areas and grades.</td>
</tr>
<tr>
<td></td>
<td>a) Teachers individually or inconsistently collaborate to develop unit and lesson plans based on student data to meet the demands of CCLS and grade level DDI protocols (e.g., documentation of ongoing analysis of formative and summative assessments, student work, use of rubrics) in all grades and subject areas.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers use lesson plans that are either inconsistently aligned to CCLS or are aligned to the CCLS but do not use a variety of complex materials that incorporate a progression of sequenced and scaffolded skills.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers either are in the process of developing protocols to monitor and adjust curricula to support the CCLS instructional shifts and NYS content standards, or teachers inconsistently monitor and adjust curricula across the school, or teachers monitor and adjust no more than twice a year for all groups of students across all content areas and grades.</td>
</tr>
<tr>
<td></td>
<td>a) Teachers do not use formal structures and data to work collaboratively to develop unit and lesson plans.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers use lesson plans that are not aligned to CCLS.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers do not monitor and adjust curricula, and there is no plan to begin to do so.</td>
</tr>
</tbody>
</table>

Please indicate the evidence used to determine the rating.
Check all that apply.

<table>
<thead>
<tr>
<th>Evidence Used</th>
<th>Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Classroom Observations – # Visited:</td>
<td>X</td>
</tr>
<tr>
<td>Interviews with Students – #:</td>
<td></td>
</tr>
<tr>
<td>Interviews with Support Staff – #:</td>
<td></td>
</tr>
<tr>
<td>Interviews with Teachers – #:</td>
<td></td>
</tr>
<tr>
<td>Interviews with Parents/Guardians – #:</td>
<td></td>
</tr>
<tr>
<td>Other:</td>
<td></td>
</tr>
</tbody>
</table>

Documents Reviewed:
Department Chairperson Meeting Agendas
Curriculum Map – English 7, 8

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

**Actions in this area to be taken to improve the identified subgroup(s) student performance levels.**

Collaboration with department chairpersons to develop a department meeting protocol. For example: Regularly scheduled department meetings, provided agenda, minutes taken, minutes distributed to members of the department and administration, and reflected upon.

The review and revision of required curriculum maps and benchmark assessments.

**Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance.**

Paid summer work days and in-service hours for curriculum work.
<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 3.4: The school leader and teachers have developed a comprehensive plan for teachers to partner within and across all grades and subjects to create interdisciplinary curricula targeting the arts, technology, and other enrichment opportunities.</th>
</tr>
</thead>
</table>
| ☐      | Highly Effective
|        | a) The school leader and teachers consistently use comprehensive and adaptive plans to form partnerships and create interdisciplinary curricula targeting the arts, technology, and other enrichment opportunities within and across all grade levels and subjects.   
|        | b) Teachers consistently collaborate within and across grades and subjects to deliver interdisciplinary curricula that incorporate the arts, technology, and other enrichment opportunities, and there is evidence that teachers regularly develop innovative strategies for connecting these curricula with subject-specific curricula. 
|        | c) Teachers consistently collaborate in grade/subject level teams to formally reflect on the impact of the interdisciplinary curricula, take immediate action to make revisions when needed, and ensure that there is a common understanding about what is taught and why it is taught. |
| ☐      | Effective
|        | a) The school leader and teachers use plans to form partnerships and create interdisciplinary curricula targeting the arts, technology, and other enrichment opportunities within and across all grade levels and subjects.   
|        | b) Teachers periodically collaborate within grades and subjects to deliver interdisciplinary curricula that incorporate the arts, technology, and other enrichment opportunities, and there is evidence that teachers regularly develop innovative strategies for connecting these curricula with subject-specific curricula. 
|        | c) Teachers periodically collaborate in grade/subject level teams to formally reflect on the impact of the interdisciplinary curricula, take action according to a set schedule (e.g., beginning, middle, and end of the year), make revisions when needed, and ensure that there is a common understanding about what is taught and why it is taught. |
| ☒      | Developing
|        | a) The school leader and teachers address interdisciplinary curricula and develop partnerships in the absence of a plan or are in the process of developing a plan to create interdisciplinary curricula and partnerships targeting the arts, technology, and other enrichment opportunities within and across all grade levels and core subjects.   
|        | b) Teachers are beginning to collaborate and discuss ways to deliver interdisciplinary curricula that incorporate the arts, technology, and other enrichment opportunities, or limited numbers of teachers deliver interdisciplinary curricula within grades and subjects. 
|        | c) Teachers individually reflect on the impact of interdisciplinary curricula, or the school leader and teachers are in the process of planning formal reflection time to discuss the impact of interdisciplinary curricula and make revisions. |
| ☐      | Ineffective
|        | a) The school leader and teachers do not have formal partnerships to address interdisciplinary curricula. 
|        | b) Teachers do not collaborate and discuss ways to deliver interdisciplinary curricula within grades and subjects. 
|        | c) Teachers have not developed interdisciplinary curricula, or there are no plans or processes for reflecting and revising current curricula. |

Please indicate the evidence used to determine the rating. Check all that apply:

☐ Classroom Observations – # Visited: ______  
☐ Interviews with Students – #: ______  
☐ Interviews with Support Staff – #: ______  
☐ Interviews with Teachers – #: ______  
☐ Interviews with Parents/Guardians – #: ______  
☐ Other: ______

Documents Reviewed:

- Shared Children's Book Unit (Grade 8 English & Social Studies)
- Effective Communicator website: https://sites.google.com/a/nhart.org/effective-communicator-7-12/

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below:

- Actions in this area to be taken to improve the identified subgroup(s) student performance levels.
  - Discussion at Staffing & Curriculum Committee.
  - Exploring regional resources that could facilitate the implementation of Arts in Education Programs to minimal to no funding.

- Describe the district resources to be used to implement the actions in
  - Utilize the BOCES COSER form to fund Arts in Education.
  - Check the funding for Arts in Education in the District Budget.
Describe the professional development activities planned to support the implementation of the actions in this area.

<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 3.5: Teachers implement a comprehensive system for using formative and summative assessments for strategic short and long-range curriculum planning that involves student reflection, tracking of, and ownership of learning.</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐</td>
<td><strong>Highly Effective</strong></td>
</tr>
<tr>
<td></td>
<td>a) Teachers have and use strategic comprehensive assessment system for using multiple measures of data: structure and protocols for analysis, plan to track progress over time on explicitly identified targets, creation of pre- and post-unit assessments and have a process for adapting curriculum that demonstrates improving individual and subgroup achievement.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers create and use a variety of appropriate, common assessments data (including pre-, post-, formative and summative) across all grades and subject areas ensuring alignment between the curriculum and assessment tools.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers have a system for providing regular and explicit feedback to students that is based on data and facilitates student ownership of learning. This system includes student use of rubrics to complete assignments, student self-assessment, student tracking of individual progress, and student reflection upon and adjustment of individual learning strategies to address explicit teacher feedback.</td>
</tr>
<tr>
<td>☑</td>
<td><strong>Effective</strong></td>
</tr>
<tr>
<td></td>
<td>a) Teachers have and use a comprehensive system for using data: identified targets, pre-and post-unit assessments and have a process for adapting curriculum that demonstrates improving individual and subgroup achievement.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers use pre-, post-, formative and summative assessment data across all grades and subject areas, ensuring alignment between the curriculum and assessment tools.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers provide on-going feedback on data to students, supporting student ownership of learning.</td>
</tr>
<tr>
<td>☐</td>
<td><strong>Developing</strong></td>
</tr>
<tr>
<td></td>
<td>a) Teachers are beginning to develop a system to analyze and use data to make curricular decisions.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers are in the process of developing multiples types of assessments to ensure alignment between curriculum and assessment, or the use of the variety of assessments is inconsistent throughout the school.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers are learning to provide feedback based on data to students to address student ownership of learning.</td>
</tr>
<tr>
<td>☐</td>
<td><strong>Ineffective</strong></td>
</tr>
<tr>
<td></td>
<td>a) Teachers discuss data, but these discussions do not inform curricular decisions.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers do not use a variety of assessments, or the assessments used are misaligned.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers do not provide feedback based on data.</td>
</tr>
</tbody>
</table>

Please indicate the evidence used to determine the rating. Check all that apply.

- Classroom Observations – # Visited: ________
- Interviews with Students – #: ________
- Interviews with Support Staff – #: ________
- Interviews with Teachers – #: ________
- Interviews with Parents/Guardians – #: ________
- Other: ________

Documents Reviewed:
- Lesson Plan: Activate Prior Knowledge
- STAR Assessment – Administration Calendar
- SLO Development

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

<p>| Actions in this area to be taken to improve the identified subgroup(s) student performance levels. |
| Review the process of analyzing and reviewing the students’ STAR results to inform instruction three times a year. |
| Directly conferencing with struggling students. |
| Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels. |
| Provide time for monthly conferences with Special Education teacher and Content Area teachers to discuss struggling students. |
| Describe the professional development activities planned to support the implementation of the actions in this area. |
| Professional Development Opportunities on using Data to Inform Instruction. |</p>
<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 4.2: School and teacher leaders ensure that instructional practices and strategies are organized around annual, unit, and daily lesson plans that address all student goals and needs.</th>
</tr>
</thead>
</table>
| ✔️ Highly Effective | a) School and teacher leaders ensure that teachers use daily a transparent, targeted plan that is informed by data (summative, interim, attendance, IEPs, NYSESLAT, etc.) and grade-level and school-wide goals for all groups of students.  
b) Teacher leaders and coaches ensure that teachers use instructional practices and strategies that are adaptive and aligned to plans for groups of students with a variety of needs and learning styles (including students with disabilities, English language learners and other sub-groups) and provide timely and appropriate instructional interventions and extensions for all students.  
c) Teacher leaders and coaches ensure that teachers use data to establish short- and long-term goals with learning trajectories for groups of students based on identified and timely needs. |
| ☐ Effective | a) School and teacher leaders ensure that teachers use a plan that is informed by data (summative, interim, attendance, IEPs, NYSESLAT, etc.) and grade-level goals for all groups of students.  
b) Teacher leaders and coaches ensure that teachers use instructional practices and strategies that are adaptive and aligned to plans for groups of students with a variety of needs and learning styles (including students with disabilities, English language learners and other sub-groups) and provide instructional interventions to students.  
c) Teacher leaders and coaches ensure that teachers establish short- and long-term goals for groups of students based on identified and timely needs. |
| ☐ Developing | a) School and teacher leaders are beginning to engage teachers in a conversation about aligning plans to data.  
b) Teacher leaders and coaches support teachers' use of instructional practices and strategies that are aligned to plans to provide instructional interventions to students, or teacher leaders and coaches are beginning to support the alignment of teachers' instruction to newly developed plans.  
c) Teacher leaders and coaches are beginning to work with teachers to establish short or long-term goals for groups of students. |
| ☐ Ineffective | a) School and teacher leaders do not support or engage teachers in a conversation about aligning plans to data.  
b) Teacher leaders and coaches do not support teachers in the use of instructional practices and strategies aligned to plans, or teachers are not providing instructional interventions to students.  
c) Teachers have not created goals for groups of students, and there is no plan for teacher leaders and coaches to support this effort. |

Please indicate the evidence used to determine the rating.  
*Check all that apply.*

- [ ] Classroom Observations – # Visited: ______
- [ ] Interviews with Students – #: ______
- [ ] Interviews with Support Staff – #: ______
- [ ] Interviews with Teachers – #: ______
- [ ] Interviews with Parents/Guardians – #: ______
- [ ] Other: __________________________________________________________________________

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

- **Actions in this area to be taken to improve the identified subgroup(s) student performance levels.**

- **Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.**

- **Describe the professional development activities planned to support the implementation of the actions in this area.**

- **Documents Reviewed:**
  - Model Lesson Plan & Unit Plan
  - Planning Section in NHCSDD Teacher Framework – Domain B
  - CAP / Quarterly Benchmarks/ SLOs
  - Setting Professional Growth Goals on OASYS
  - Student Information Form from Student Services

12
<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 4.3: Teachers provide coherent, and appropriately aligned Common Core Learning Standards (CCLS)-based instruction that leads to multiple points of access for all students.</th>
</tr>
</thead>
</table>
|            | a) Teachers use instructional practices that are systematic and explicit, based on sequential lesson plans appropriately aligned to CCLS (or content-based standards), and reflective of the CCLS SHIFTS to instruct all groups of students.  
| Highly      | b) Teachers stimulate deep levels of thinking and questioning in students through the use of adaptive CCLS (or content-based standards) instructional materials that contain high levels of text and content complexity and multiple strategies to provide a wide variety of ways to engage in learning. |
| Effective    | a) Teachers use instructional practices appropriately aligned to CCLS (or content-based standards) lesson plans that are reflective of the CCLS SHIFTS to instruct all groups of students.  
|              | b) Teachers stimulate student thinking by asking questions through the use of adaptive CCLS (or content-based standards) instructional materials that contain high levels of text and content complexity. |
| Developing   | a) Teachers are beginning to develop lesson plans that are appropriately aligned to CCLS (or content-based standards) and reflective of the CCLS SHIFTS to inform their instructional practices, or some teachers use instructional practices aligned to CCLS lesson plans and reflective of the CCLS SHIFTS in specific content areas.  
|              | b) Teachers across the school do not consistently ask higher-order thinking questions, or the instructional materials do not contain high levels of text and content complexity. |
| Ineffective  | a) Teacher instruction is not aligned to CCLS or content-based standards and not based on lesson plans.  
|              | b) Teachers use strategies and ask questions that require only basic knowledge of the subject and limit ways in which students are able to acquire learning by providing a single point of access for all students. |

Please indicate the evidence used to determine the rating. Check all that apply.

- Classroom Observations – # Visited: [22]
- Interviews with Students – #: [____]
- Interviews with Support Staff – #: [____]
- Interviews with Teachers – #: [____]
- Interviews with Parents/Guardians – #: [____]
- Other:

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

- Actions in this area to be taken to improve the identified subgroup(s) student performance levels.
- Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.
- Describe the professional development activities planned to support the implementation of the actions in this area.
<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 4.4: Teachers and students work together to implement a program/plan to create a learning environment that is responsive to students' varied experiences and tailored to the strengths and needs of all students.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>a) Teachers use a program/plan that contributes to positive reinforcements of behaviors by using behavioral expectations that are explicitly taught and promotes an environment in which students are citizens of their class, and there is a common understanding of how one is treated and treats others.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers work together with students across the school to acknowledge diversity, provide access to learning and social opportunities, and encourage students to have a voice in their educational experience.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers foster student buy-in and adapt to the changing needs of the student population and collaborate with other teachers to create thoughtful learning environments that incorporate student values and perspectives.</td>
</tr>
<tr>
<td>▴ Highly Effective</td>
<td>a) Teachers use a program/plan that promotes a common understanding of the classroom environment envisioned by the school community and explicitly teaches students behavioral expectations and recognition of acceptable and safe behaviors.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers work together with students to use strategies that acknowledge diverse groups of students and their needs.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers foster student understanding and adapt to the changing needs of the student population and create thoughtful learning environments that incorporate student values and perspectives.</td>
</tr>
<tr>
<td>□ Effective</td>
<td>a) Teachers have a program/plan for acceptable student expectations and are developing strategies for the program/plan to be consistently enforced or recognized by students, or teachers have a program/plan for acceptable student expectations, but do not enforce it.</td>
</tr>
<tr>
<td></td>
<td>b) Some teachers use strategies that acknowledge diverse groups of students and their needs, or teachers are developing strategies that acknowledge diverse groups of students and their needs.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers are discussing strategies that address the changing needs of the student population and reflect student values and perspectives.</td>
</tr>
<tr>
<td>□ Developing</td>
<td>a) Teachers do not have a program/plan that establishes acceptable classroom expectations for behavior.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers' strategies do not acknowledge diverse groups of students and their needs.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers do not use strategies that address the changing needs of the student population and reflect student values and perspectives.</td>
</tr>
</tbody>
</table>

Please indicate the evidence used to determine the rating. Check all that apply.

- Classroom Observations – # Visited: ____
- Interviews with Students – #: ____
- Interviews with Support Staff – #: ____
- Interviews with Teachers – #: ____
- Interviews with Parents/Guardians – #: ____
- Documents Reviewed:
  - DASA Teacher Calendar
  - Independent Reading Plan In English 8
  - Other:

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

Actions in this area to be taken to improve the identified subgroup(s) student performance levels.

We will look to expand having student input with regard to diversity and academics.

Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.

Describe the professional development activities planned to support the implementation of the actions in this area.
<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 4.5: Teachers inform planning and foster student participation in their own learning process by using a variety of summative and formative data sources (e.g., screening, interim measures, and progress monitoring).</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>a) Teachers use a wide variety of relevant data to create adaptive lesson plans that account for student grouping and determine the appropriate intensity and duration of instruction.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers use summative and formative assessments, including screening, progress monitoring, interim measures and outcome assessments, to develop highly dynamic and responsive plans based on students' strengths and needs.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers provide frequent and relevant feedback to students based on the analysis of timely data, and students draw on the feedback so that they can reflect upon and assess their own progress.</td>
</tr>
<tr>
<td>☑️</td>
<td>Effective</td>
</tr>
<tr>
<td></td>
<td>a) Teachers use data to create targeted plans and adjust student groupings and instructional strategies for most students.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers use summative and formative assessment data to inform instructional decision making, including student grouping and instructional strategies.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers provide frequent feedback to students based on the analysis of timely data and provide students with next steps for students to take to progress.</td>
</tr>
<tr>
<td></td>
<td>Developing</td>
</tr>
<tr>
<td></td>
<td>a) Teachers are beginning to use plans for adjusting student groupings and instructional strategies.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers are in the process of using summative and formative assessments that inform instructional decision making, or the practice of using data sources and analyzing the information to inform instructional decision making is inconsistent.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers provide limited data-based feedback to students.</td>
</tr>
<tr>
<td></td>
<td>Ineffective</td>
</tr>
<tr>
<td></td>
<td>a) Teachers do not have or use plans for grouping students and adjusting their instruction.</td>
</tr>
<tr>
<td></td>
<td>b) Teachers do not use summative and formative assessments to inform instructional decision making.</td>
</tr>
<tr>
<td></td>
<td>c) Teachers provide feedback that is not purposeful or based on data.</td>
</tr>
</tbody>
</table>

Please indicate the evidence used to determine the rating. Check all that apply.

- Classroom Observations – # Visited: __________
- Interviews with Students – #: ______
- Interviews with Support Staff – #: ______
- Interviews with Teachers – #: ______
- Interviews with Parents/Guardians – #: ______
- Other: ______

If the SOP rating is **Effective**, **Developing** or **Ineffective**, please provide a response in the areas below.

**Actions in this area to improve the identified subgroup(s) student performance levels.**

Special Education teachers will create a student conference sheet relating to goal setting and grades. Teachers will conference with students quarterly.

**Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.**

Technology, Professional Development Opportunity and Time to collaborate with colleagues.

**Describe the professional development activities planned to support the implementation of the actions in this area.**

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15
**Tenet 5 - Student Social and Emotional Developmental Health:** The school community identifies, promotes, and supports social and emotional development by designing systems and experiences that lead to healthy relationships and a safe, respectful environment that is conducive to learning for all constituents.

<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 5.2: The school leader establishes overarching systems and understandings of how to support and sustain student social and emotional developmental health and academic success.</th>
</tr>
</thead>
</table>
| **Highly Effective** | a) The school leader, using a distributive leadership model, establishes a deliberate system, understood and followed by all staff members, that allows each student to be well known by a designated adult and positively reinforces academic success for all students.  
b) The school leader ensures that all staff members know and use a strategic and comprehensive system for referral and support for all students that includes researched-based programs and practices intended to promote academic success, family engagement, and student emotional health and wellness.  
c) The school leader ensures that all stakeholders strategically use data to identify areas of need, cultivates purposeful partnerships to promote student social and emotional health and academic achievement, and leverages internal or external resources to support and sustain the system. |
| **Effective** | a) The school leader, together with staff, establishes a system that allows each student to be known by a designated adult and positively reinforces academic success for all students.  
b) The school leader ensures that all staff knows and uses research-based programs and practices for referral and support for all students that address social and emotional developmental health and academic success.  
c) The school leader ensures that all staff members use data to identify areas of need and leverages internal resources to promote student social and emotional developmental health. |
| **Developing** | a) The school leader is working with staff to develop a system that will allow each student to be known well by an adult, or the system that exists is inconsistently practiced by staff members.  
b) The school leader is developing a system of referral and support that addresses the social and emotional developmental health and academic success of students, or the system that exists is not consistently used across the school.  
c) The school leader is developing or improving the mechanism for staff members to use data to identify areas of need connected to student social and emotional developmental health, or data is used by some staff members to promote student social and emotional developmental health. |
| **Ineffective** | a) The school leader has not prioritized the development of an effective system that will allow each student to be known by an adult.  
b) The school leader has not developed a system of referral and support, or the system in place does not address the needs of the students.  
c) The school leader has not made the use of data a priority in identifying student areas of need connected to social and emotional developmental health. |

Please indicate the evidence used to determine the rating.  
**Check all that apply.**

- Classroom Observations — # Visited: ______  
- Interviews with Students — #: ______  
- Interviews with Support Staff — #: 1  
- Interviews with Teachers — #: ______  
- Interviews with Parents/Guardians — #: ______  
- Other: ______

**Documents Reviewed:**
- ST Referral Sheet  
- Parent Connect Flyer  
- School Climate Survey  
- Staffing & Curriculum Yearly Agenda

**If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.**

- Actions in this area to be taken to improve the identified subgroup(s) student performance levels.

- Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.

- Describe the professional development activities planned to support the implementation of the actions in this area.
<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 5.3: The school articulates and systematically promotes a vision for social and emotional developmental health that is aligned to a curriculum or program that provides learning experiences and a safe and healthy school environment for families, teachers, and students.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>a) There is a comprehensive and coherent curriculum or program that incorporates research-based practices aligned to the school vision that enables students to articulate a sense of belonging and ownership in their school community and facilitates the teaching of student social and emotional developmental health.</td>
</tr>
<tr>
<td></td>
<td>b) All stakeholders receive professional development support to consistently act upon a shared understanding of skills and behaviors that address the social and emotional developmental health needs of students linked to academic success and promote the school community’s vision of a safe and healthy environment.</td>
</tr>
<tr>
<td></td>
<td>c) There is a comprehensive plan to monitor and revise the professional development provided stakeholders to build adult capacity to facilitate learning experiences to support student social and emotional developmental health within a safe and healthy environment.</td>
</tr>
<tr>
<td></td>
<td>a) There is a curriculum or program that incorporates research-based practices aligned to the school vision that facilitates the teaching of student social and emotional developmental health.</td>
</tr>
<tr>
<td></td>
<td>b) The school staff receives professional development support to use skills and behaviors that address the social and emotional developmental health needs of students and promote the school community’s vision of a safe and healthy environment.</td>
</tr>
<tr>
<td></td>
<td>c) There is a plan to monitor and revise the professional development provided staff that builds adult capacity to support student social and emotional developmental health within a safe and healthy environment.</td>
</tr>
<tr>
<td></td>
<td>a) The school is developing a curriculum or program to support and promote the teaching of student social and emotional developmental health.</td>
</tr>
<tr>
<td></td>
<td>b) The school is developing ways to support the stakeholders’ understanding of the skills and behaviors that address the social and emotional developmental health of students, or some staff members use skills and behaviors that address social and emotional developmental health needs of students.</td>
</tr>
<tr>
<td></td>
<td>c) The school is beginning to monitor the professional development plan to build adult capacity to support student social and emotional developmental health.</td>
</tr>
<tr>
<td></td>
<td>a) The school does not have a curriculum or a program in place to support the teaching of student social and emotional developmental health, or the program in place does not meet student needs.</td>
</tr>
<tr>
<td></td>
<td>b) The school has not identified skills and behaviors that address the social and emotional developmental health of students, and there are no plans to provide support aligned to this work.</td>
</tr>
<tr>
<td></td>
<td>c) The school does not provide professional development to build adult capacity to support student social and emotional developmental health.</td>
</tr>
</tbody>
</table>

Please indicate the evidence used to determine the rating. Check all that apply.

- Classroom Observations – # Visited: _______
- Interviews with Students – #: _______
- Interviews with Support Staff – #: _______
- Interviews with Teachers – #: _______
- Interviews with Parents/Guardians – #: _______
- Other: _______

<table>
<thead>
<tr>
<th>Documents Reviewed:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty &amp; Staff Handbook</td>
</tr>
<tr>
<td>Student Code of Conduct</td>
</tr>
<tr>
<td>Teacher Center Board Agenda</td>
</tr>
<tr>
<td>Perrygram – Safety Procedures</td>
</tr>
<tr>
<td>PTA meeting minutes (safety)</td>
</tr>
</tbody>
</table>

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

**Actions in this area to be taken to improve the identified subgroup(s) student performance levels.**

**Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.**

**Describe the professional development activities planned to support the implementation of the actions in this area.**
<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 5.4: All school stakeholders work together to develop a common understanding of the importance of their contributions in creating a school community that is safe, conducive to learning, and fostering of a sense of ownership for providing social and emotional developmental health supports tied to the school's vision.</th>
</tr>
</thead>
</table>
| □      | Highly Effective  
  a) The school community collaborated to develop and uses a plan that incorporates protocols and processes to communicate the important roles and contributions of all stakeholders in ensuring appropriate supports are provided to all students.  
  b) Across the school community, students, teachers and parents have a voice in the decision-making process for developing their school culture and work together and have active roles in ensuring the school's vision pertaining to social emotional developmental health is achieved.  
  c) The school community has implemented a system for monitoring and responding to student social and emotional developmental health needs, which ensures that adaptive measures are implemented specific to individual student needs when growth is not actualized. |
| ✔      | Effective  
  a) The school community has and uses a plan that incorporates protocols and processes to address stakeholders’ roles in contributing to how student supports are provided to all groups of students.  
  b) Across the school community, students, teachers and parents work together and have an active role in ensuring the school’s vision pertaining to student social and emotional developmental health is achieved.  
  c) The school community has implemented a system for monitoring and responding to student social and developmental health needs, which is used to support teachers as they address student needs. |
| □      | Developing  
  a) The school community is developing protocols and processes for stakeholders to discuss their role in providing appropriate student supports for all groups of students.  
  b) Across the school community, students, teachers and parents inconsistently contribute towards ensuring the school’s vision pertaining to student social and emotional developmental health is achieved.  
  c) The school community is developing a system for monitoring and responding to student social and emotional developmental health needs. |
| □      | Ineffective  
  a) The school community has no protocols and processes in place to identify stakeholders’ roles, or the protocols and processes that exist are not aligned to student supports.  
  b) Across the school community, students, teachers and parents do not understand or act on their role in ensuring the school’s vision pertaining to student social and emotional developmental health is achieved.  
  c) The school community has not prioritized the development of a system to monitor and respond to student social and emotional developmental health needs. |

Please indicate the evidence used to determine the rating.
Check all that apply.

- Classroom Observations – # Visited: ______
- Interviews with Students – #: ______
- Interviews with Support Staff – #: ______
- Interviews with Teachers – #: ______
- Interviews with Parents/Guardians – #: ______
- Other: ______

Documents Reviewed:
- BOE Meeting Minutes
- PTA Meeting Minutes
- Mission Statement
- School Safety Plan

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

**Actions in this area to be taken to improve the identified subgroup(s) student performance levels.**
Formalize the process of referring students to the school social worker and his/her counselor. To develop a Student/Teacher/Parent Advisory Committee in conjunction with the PTA to fill any gaps (social, emotional, academic) in our school community.

**Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.**
Meeting expenses and possible compensation.

**Describe the professional development activities planned to support the implementation of the actions in this area.**
<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 5.5: The school leader and student support staff work together with teachers to establish structures to support the use of data to respond to student social and emotional developmental health needs.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>a) The school leader, in collaboration with stakeholders, has a plan with systems and structures (time, space and resources) for how to collect, analyze, and use a wide variety of data to address student social and emotional developmental health needs.</td>
</tr>
<tr>
<td></td>
<td>b) The school community uses a strategic plan based on data to deliver and monitor timely services and supports to students.</td>
</tr>
<tr>
<td></td>
<td>a) The school leader, in collaboration with student support staff, has a plan with structures (time, space and resources) to use data to address student academic and social emotional developmental health needs.</td>
</tr>
<tr>
<td></td>
<td>b) The school community uses a plan based on data to deliver services and supports to students.</td>
</tr>
<tr>
<td></td>
<td>a) The school leader and the support staff are developing a plan for teachers to begin to understand how to use data to address student social and emotional developmental health needs.</td>
</tr>
<tr>
<td></td>
<td>b) The school community collects data and is developing a plan to address ways to use the data to support students.</td>
</tr>
<tr>
<td></td>
<td>a) The school has no specific plan for how to use data to address student social emotional developmental health needs.</td>
</tr>
<tr>
<td></td>
<td>b) The school community has not prioritized the need for using data to support students.</td>
</tr>
</tbody>
</table>

Please indicate the evidence used to determine the rating. Check all that apply.

☐ Classroom Observations – # Visited: ______
☐ Interviews with Students – #: ______
☐ Interviews with Support Staff – #: ______
☐ Interviews with Teachers – #: ______
☐ Interviews with Parents/Guardians – #: ______
☐ Other: ______

If the SOP rating is **Effective**, **Developing** or **Ineffective**, please provide a response in the areas below.

- **Actions in this area to be taken to improve the identified subgroup(s) student performance levels.**
  - Formalize a mentoring program within the building.
  - Professional Development on mentoring training and identifying At-Risk students.
  - Look to develop trainings in-house through counseling office.
### Tenet 6 - Family and Community Engagement

The school creates a culture of partnership where families, community members, and school staff work together to share in the responsibility for student academic progress and social-emotional growth and well-being.

<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 6.2: The school leader ensures that regular communication with students and families fosters their high expectations for student academic achievement.</th>
</tr>
</thead>
</table>
| ✔️ Highly Effective | a) The school leader, in collaboration with the staff, ensures that staff members are knowledgeable about the school's priority and plan for students to graduate from high school and complete postsecondary education (college, CTE) with advanced competence. School staff regularly communicate this priority to students, parents, and community leaders in ways that are appropriate for the grade level of the students.  
  b) The school community implements proactively the plan to create diverse and meaningful opportunities for engaging students, families, and community stakeholders in conversations regarding high expectations for student academic achievement and uses multiple points of entry to provide tips and tools focused on student learning and development.  
  c) The school leader and community review and assess routinely how parents respond to the efforts to build family-school partnerships to foster high expectations for student academic achievement and make timely adjustments if strategies are not working. |
| ☐ Effective | a) The school leader makes it a school-wide priority for all students and their families to be aware of the school-wide expectations and plan pertaining to graduating from the school and provides age-appropriate information about college and postsecondary CTE programs to students and their families.  
  b) The school community implements the plan to foster conversations with students and families regarding high expectations for student academic achievement and provides tips and tools focused on student learning and development.  
  c) The school staff reviews and assesses how parents respond to the efforts to build family-school relationships and makes periodic adjustments to those efforts if strategies are not working. |
| ☐ Developing | a) Most of the school staff members are knowledgeable about the expectations for student academic achievement, or the school leader is developing a plan to communicate the expectations to students and families.  
  b) The school community is beginning to use a plan to encourage students and families to learn about the expectations for student academic achievement, or a limited number of staff members are having these conversations with students and families.  
  c) The school staff is working to adjust their efforts to build family-school relationships, or only some staff regularly review and adjust their efforts to building relationships to foster high expectations for student academic achievement. |
| ☐ Ineffective | a) The school leader has not prioritized communicating high expectations for student academic achievement, and there is little or no evidence that staff communicates these expectations to students and families.  
  b) The school community does not promote or engage students and families in conversations regarding student academic expectations.  
  c) The school staff is neither examining nor adjusting the school's efforts to build relationships with students and families to foster high expectations for student academic achievement. |

Please indicate the evidence used to determine the rating. Check all that apply.

- Classroom Observations – # Visited: ______
- Interviews with Students – #: ______
- Interviews with Support Staff – #: ______
- Interviews with Teachers – #: ______
- Interviews with Parents/Guardians – #: ______
- Other: ____________________________

Documents Reviewed:
- Back to School Night Flyer
- Student Scheduling Documents
- Grade 6 Parent Night
- PTA Meetings
- Counseling Office website with course offerings [www.careerzone.ny.gov](http://www.careerzone.ny.gov)
- March Madness - [http://www.newhartfordschools.org/Page/417](http://www.newhartfordschools.org/Page/417)

If the SOP rating is **Effective**, **Developing** or **Ineffective**, please provide a response in the areas below.

- **Actions in this area to be taken to improve the identified subgroup(s) student performance levels.**

- **Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.**
<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 6.3: The school engages in effective planning and reciprocal communication with family and community stakeholders so that student strength and needs are identified and used to augment learning.</th>
</tr>
</thead>
</table>
| • Highly Effective | a) The school has a comprehensive plan to use multiple, interactive communication tools to provide families regular opportunities for purposeful, strategic, and authentic dialogue about school and student issues and concerns.  
  b) The school staff has a shared commitment to use consistently the plan for communicating with parents and stakeholders (i.e., translating all documents in multiple languages and communicating in a variety of ways) to ensure that they clearly understand the school’s priorities concerning student progress, achievement, and needs.  
  c) The school staff regularly monitors the effectiveness of their communication to and solicitations of family feedback in all languages concerning student achievement, needs, issues, and concerns using multiple interactive communication tools and makes revisions to the plan when necessary. |
| □ Effective | a) The school staff has a plan to use multiple tools to communicate with families about school and student issues and concerns.  
  b) The school staff uses a plan to communicate with parents (i.e., translating all documents in multiple languages and communicating in a variety of ways) concerning student progress, achievement, and needs.  
  c) The school staff monitors the effectiveness of its communication in all languages and responds to family feedback concerning issues and concerns. |
| □ Developing | a) The school is creating a plan for communicating with families about school and student issues and concerns in pertinent languages, or the school communicates with families about school and student issues and concerns using the most prevalent languages.  
  b) The school staff is developing a mechanism for sending documents to families in their native languages, or the school staff translates select documents into languages they identify as prevalent.  
  c) The school is beginning to have conversations about the effectiveness of its strategies for communicating with parents. |
| □ Ineffective | a) The school communicates with families about school and student issues and concerns without considering translation needs.  
  b) The school staff does not send translations of documents to families.  
  c) The school does not reflect on its strategies for communicating with parents. |

Please indicate the evidence used to determine the rating.  
Check all that apply.  
Documents Reviewed:  
☐ Classroom Observations – # Visited: ______  
☐ Interviews with Students – #: ______  
☐ Interviews with Support Staff – #: ______  
☐ Interviews with Teachers – #: ______  
☐ Interviews with Parents/Guardians – #: ______  
☐ Other: ______  

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.  

Actions in this area to be taken to improve the identified subgroup(s) student performance levels.  

Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.  

Describe the professional development activities planned to support the implementation of the actions in this area.
<table>
<thead>
<tr>
<th>Rating</th>
<th>Statement of Practice 6.4: The school community partners with families and community agencies to promote and provide training across all areas (academic and social and emotional developmental health) to support student success.</th>
</tr>
</thead>
<tbody>
<tr>
<td>✗</td>
<td><strong>Highly Effective</strong>&lt;br&gt;a) The school leader, in collaboration with pertinent school staff and community agency partners, has developed a plan to ensure that all staff members understand how to create and sustain high levels of family engagement by teaching all parents ways to support student learning and growth.&lt;br&gt;b) After consulting teachers, student support professionals, and representative parents, the school leader provides professional development to all school staff on how to actively seek and sustain partnerships with families and community organizations that are linked to the school's plan for engaging parents to support student success.</td>
</tr>
<tr>
<td></td>
<td><strong>Effective</strong>&lt;br&gt;a) The school leader, in collaboration with pertinent school staff and community agency partners, has developed a plan to ensure that classroom teachers and guidance staff understand how to create and sustain family engagement by teaching a group of parents, representative of student demographics, ways to support student learning and growth.&lt;br&gt;b) The school provides professional development to school staff on how to actively seek and sustain partnerships with families and community organizations that are linked to the school's plan for engaging parents to support student success.</td>
</tr>
<tr>
<td></td>
<td><strong>Developing</strong>&lt;br&gt;a) The school leader is in the process of developing a plan to teach parents ways to support student learning and growth.&lt;br&gt;b) The school is in the process of implementing a plan to provide professional development to school staff on how to develop partnerships with families and/or the community, or the staff is not fully implementing the strategies in the school's plan.</td>
</tr>
<tr>
<td></td>
<td><strong>Ineffective</strong>&lt;br&gt;a) The school leader is not working on a plan to teach parents ways to support student learning and growth.&lt;br&gt;b) The school does not provide professional development for staff concerning developing partnerships with families and/or the community.</td>
</tr>
</tbody>
</table>

Please indicate the evidence used to determine the rating. Check all that apply.<br>▲ Classroom Observations – # Visited: ______<br>▲ Interviews with Students – #: ______<br>▲ Interviews with Support Staff – #: ______<br>▲ Interviews with Teachers – #: ______<br>▲ Interviews with Parents/Guardians – #: ______<br>▲ Other: ______<br>▼ Documents Reviewed: <br>● Parent Connect Flyer<br>● Insight House Documents – Chris Herren<br>● Presentation Description: http://www.alloopdream.com/<br>● SRO Documentation (NHPD)

If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.

**Actions in this area to be taken to improve the identified subgroup(s) student performance levels.**

**Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.**

**Describe the professional development activities planned to support the implementation of the actions in this area.**
**Statement of Practice 6.5**: The school shares data in a way that promotes dialogue among parents, students, and school community members centered on student learning and success and encourages and empowers families to understand and use data to advocate for appropriate support services for their children.

<table>
<thead>
<tr>
<th>Rating</th>
<th>Description</th>
<th>Actions in this area to be taken to improve the identified subgroup(s) student performance levels.</th>
<th>Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.</th>
<th>Describe the professional development activities planned to support the implementation of the actions in this area.</th>
</tr>
</thead>
</table>
| Highly Effective | a) School leaders, data specialists, student support professionals, program coordinators, and community agencies share data and integrate data systems in order to identify family needs and target appropriate support strategies.  
b) The entire school community ensures that student data is shared in a way that families can understand a child's learning needs and successes, proactively advocate for their children, and partner with the school to provide appropriate student support. | Identify faculty/staff member to seek out and participate in a community development committee for Oneida County. | Provide time and funding for faculty/staff member to attend meetings. | |
| Effective   | a) School leaders, data specialists, student support professionals, and program coordinators use data to identify family needs and target strategies to address them.  
b) The school community ensures that student data is shared in a way in which families can understand student learning needs and successes and are encouraged to advocate for student support. | | | |
| Developing  | a) The school staff recognizes that there is a need to share and integrate data systems to identify family needs, and a plan is being developed to do so, or the school staff uses data but is not working with the school's partnerships to share and respond to data pertaining to family needs.  
b) The school community inconsistently shares data regarding student learning needs and success that families can access and understand. | | | |
| Ineffective | a) There is no evidence that school leaders, data specialists, student support professionals, and program coordinators have prioritized or recognized the need to share and integrate data systems.  
b) The school community does not share data with parents in ways they can understand. | | | |

Please indicate the evidence used to determine the rating.  
*Check all that apply.*

- Classroom Observations – # Visited: 
- Interviews with Students – #: 
- Interviews with Support Staff – #: 
- Interviews with Teachers – #: 
- Interviews with Parents/Guardians – #: 
- Other: 

If the SOP rating is **Effective, Developing or Ineffective**, please provide a response in the areas below.

- NYS Assessment Report Card Example
- Student Services website: [http://www.nwhartfordschools.org/domain/75](http://www.nwhartfordschools.org/domain/75)
- School Crisis Team Information
Describe the process used to develop this plan pursuant to CR100.11.

The district formed a committee led by the building Principal and with the participation of the Director of Student Services, two classroom teachers, a special education teacher, a school counselor, and the Dean of Students. The committee met on several occasions to gather and evaluate the required evidence in order to complete the self-evaluation process. A SESIS representative completed observations of regular education and special education classrooms and provided the team with a written evaluation. The team used that evaluation as part of the data that was used in generating this report. Members of the committee also conducted classroom observations and interviewed students and teachers as part of the review process. The committee identified key areas that needed improvement, specifically in the areas of improved co-planning between general and special education teachers as well as the development of a systematic approach to identifying and addressing the social-emotional needs of students. The findings of this committee will be implemented over the 2014-2015 and the 2015-2016 school years with the explicit objective of improving the performance of the special education subgroup.
Provide any additional information that is relevant to the Local Assistance Plan but is not addressed in the tenets and/or SOPs.
TO: Robert J. Nole
Superintendent of Schools

FROM: Mary B. Mandel
Assistant Superintendent for Business Affairs

RE: Energy Services

DATE: November 13, 2014

It is recommended the Board of Education adopt the attached resolutions authorizing the District’s participation in the New York School and Municipal Energy Consortium (NYSMEC). This service has saved our District several hundred thousand dollars due to the participation of over one hundred municipalities and a competitive bid process.

The resolutions must be adopted at the start of each new contract. The resolutions submitted by the OCM BOCES coordinator of energy services will authorize New York School and Municipal Energy Consortium (NYSMEC) to conduct the cooperative public bid process and to award binding purchase contracts based on a “Not to Exceed” price of $0.1126 per kwh for electric and $1.141 per therm for natural gas. The term of the new contracts begin May 1, 2015 and are for one to three years in duration. The current contract expires on April 30, 2015.

MBM:rak
Enclosures
RESOLUTION AUTHORIZING PARTICIPATION IN
COOPERATIVE ENERGY PURCHASING SERVICE
(NYSMEC) FOR ELECTRICITY

WHEREAS, Article 5-G of the New York State General Municipal Law authorizes municipal corporations to enter into cooperative agreements for the performance or exercise of services, functions, powers or activities on a cooperative or contract basis among themselves or one for the other, and

WHEREAS, Section 119-n of the General Municipal Law defines the term "municipal corporation" for the purposes of Article 5-G as a county outside the city of New York, a city, a town, a village, a board of cooperative educational services, a fire district or a school district; and

WHEREAS, ______________________ (Insert name of school district, town, village, etc.) (hereinafter sometimes referred to as "Participant") is a "municipal corporation" as defined above; and

WHEREAS, this Board wishes for this municipal corporation to become or remain a Participant pursuant to the Municipal Cooperation Agreement For Energy Purchasing Services dated the 1st day of May 2005 (the "Agreement"), among municipal corporations collectively identified as the New York School and Municipal Energy Consortium ("NYSMEC") upon the terms of the Agreement and further wishes to authorize participation as an energy consumer as specified below.

NOW THEREFORE, BE IT RESOLVED, that this Board hereby determines that it is in the interests of the ______________________ (Insert name of school district, town, village, etc.) to participate in the NYSMEC, and authorizes and directs ______________________ (insert name or title of Participant representative) to sign the Agreement and/or the Billing Schedule and Agreement for electricity on its behalf; and

BE IT FURTHER RESOLVED, that this Board authorizes the Administrative Participant (as defined in the Agreement) to prepare, advertise, disseminate and open bids pursuant to the General Municipal Law and to award, execute and deliver binding contracts on behalf of this Board for the purchase of electricity for this Participant to the lowest responsible bidder as is determined by the Administrative Participant at a commodity price not to exceed $.1126 cents per kWh for a term of at least one year and no more than three years commencing May 1, 2015, and other terms and conditions, all as may be determined by the Administrative Participant, or to reject any or all such bids; and

BE IT FURTHER RESOLVED, that this Participant agrees to advertise said bid as may be directed by the Administrative Participant; and

BE IT FURTHER RESOLVED, that the officers and employees of this Participant are authorized to execute such other confirming agreements, certificates and other documents and take such other actions as may be necessary or appropriate to carry out the intent of this resolution.

This Resolution shall take effect immediately.

I certify that the foregoing resolution was duly adopted by the governing body of the municipal corporation named therein at a duly convened meeting thereof, held upon due notice and in accordance with all applicable laws, charters, by-laws and ordinances, including but not limited to the Open Meetings Law, as follows:

Date of Meeting: ______________________

Vote: Yes _____ No _____ Abstaining/Absent _____

_____________________________ ______________________
Clerk of governing body Date
ELECTRICITY COOPERATIVE ENERGY PURCHASING SERVICE

BILLING SCHEDULE AND AGREEMENT (JOINDER)

Participation Period

The terms of the energy purchasing contracts entered into with one or more energy suppliers pursuant to the Municipal Cooperation Agreement for Energy Purchasing Services dated the 1st day of May, 2005 (the “Agreement”), among municipal corporations collectively identified as the New York School and Municipal Energy Consortium (“NYSMEC”) have been determined by NYSMEC and/or the Administrative Participant based on the responses to the public bidding process and its good faith determination of the best interests of the Participants as a whole. The term of the agreement shall be between one and three years.

Billing Period – Electricity Consumption

Each Participant’s electric bills are estimated, based upon a three-year consumption average, factoring in other variables such as, but not limited to, previous weather patterns, energy improvements at sites and construction. The Participant will be billed in six (6) installments invoiced on or about the following dates:

| Installment 1 | June 1 |
| Instaillment 2 | August 1 |
| Installment 3 | October 1 |
| Installment 4 | December 1 |
| Installment 5 | February 1 |
| Installment 6 | April 1 |

Billing Period - Energy Services Coordination

For school districts, the billing period for the participation/coordination of energy services is ten (10) relatively equal monthly installments from September through June.

For all other municipalities, the billing period for the participation/coordination of energy services is one (1) initial lump sum payment due on or about January 1 or within thirty (30) days of the invoice date, whichever is later.

Reconciliation

Reconciliation is the balancing between the amount paid based on estimates and the amount due based on actual costs and consumption. The Administrative Participant performs an annual reconciliation, balancing the amount paid for the six (6) installments and the amount of actual electricity consumed based upon the Participant's actual bills.

The reconciliation balance also reflects any unpaid prior balances and losses to the NYSMEC due to unpaid or uncollectable accounts payable, termination costs and/or other costs or liabilities under the energy purchasing contracts and/or the Agreement. Except as provided otherwise in the Agreement or this Billing Schedule and Agreement all gains or losses to the NYSMEC are prorated to the Participants in proportion to the relative costs of each Participant's purchases of electricity in the year during which such services are rendered, or in accordance with any other reasonable formula.

The reconciliation for the previous year occurs in September of the next year. If the Participant has overpaid, then the Participant will receive a refund of the credit balance. If the Participant has underpaid, then the Participant will be invoiced for the balance due.

Payments for Electricity Consumption and Installment Billing

The Participant agrees to pay all installment and other invoices within thirty (30) days of the invoice date. The Participant's bill is prepared and mailed through the NYSMEC. Payments must be made payable to the "New York School and Municipal Energy Consortium" or "NYSMEC". A 0.75% per month late charge will be assessed on the outstanding balance of any unpaid invoices exceeding thirty (30) days from the original invoice date. Late payments
may affect the Participant’s share of NYSMEC’s year-end surplus, if any. The Administrative Participant may calculate and impose any necessary assessment on the Participants for additional payments if actual costs (e.g., due to energy consumed, administrative expenses and/or other liabilities or expenses) exceed amounts held on behalf of the Participants and will refund amounts in excess of amounts required.

Termination

If a Participant voluntarily terminates its participation in a multi-year energy purchasing contract in accordance with such contract’s terms, it will be liable for and will pay to the NYSMEC or directly to the energy supplier as may be directed by the NYSMEC any termination charges or other expense determined in accordance with the energy purchasing contract.

The Agreement and NYSMEC’s services to an individual Participant may be terminated with respect to such Participant at the discretion of the Administrative Participant, after consultation with the Advisory Council, for non-payment exceeding sixty (60) days from the original invoice date. If a Participant is in jeopardy of being terminated, it will be given written notice and ten (10) days to pay in full. Upon termination, the Participant will be given written notice. In such event, all outstanding balances owed by the Participant to the NYSMEC remain due and payable and the terminated Participant shall be directly liable to the energy supplier for all payment due for energy provided to it pursuant to the energy purchasing contract. In the event of termination, the Administrative Participant may in its discretion refuse future requests for participation from the Participant.

By signing below, the Participant agrees to all of the terms and conditions of the Agreement and of this Electricity Billing Schedule and Agreement for the service period terminating as described above. Furthermore, it authorizes the Administrative Participant to act on its behalf to execute and deliver contracts for the purchase and delivery of electricity as is more fully set forth in the Resolution adopted by its governing body, a certified copy of which is attached.

Signature of Authorized Representative _____________________________ Date ____________

Representative’s Name: _________________________________________

Name of the School District or Municipality ____________________________

Address of School District or Municipality

____________________________

____________________________
RESOLUTION AUTHORIZING PARTICIPATION IN
COOPERATIVE ENERGY PURCHASING SERVICE
(NYSMEC) FOR NATURAL GAS

WHEREAS, Article 5-G of the New York State General Municipal Law authorizes municipal corporations to enter into cooperative agreements for the performance or exercise of services, functions, powers or activities on a cooperative or contract basis among themselves or one for the other, and

WHEREAS, Section 119-n of the General Municipal Law defines the term "municipal corporation" for the purposes of Article 5-G as a county outside the city of New York, a city, a town, a village, a board of cooperative educational services, a fire district or a school district; and

WHEREAS, ________________ (Insert name of school district, town, village, etc.) (hereinafter sometimes referred to as "Participant") is a "municipal corporation" as defined above; and

WHEREAS, this Board wishes for this municipal corporation to become or remain a Participant pursuant to the Municipal Cooperation Agreement For Energy Purchasing Services dated the 1st day of May, 2005 (the "Agreement"), among municipal corporations collectively identified as the New York School and Municipal Energy Consortium ("NYSMEC") upon the terms of the Agreement and further wishes to authorize participation as an energy consumer as specified below.

NOW THEREFORE, BE IT RESOLVED, that this Board hereby determines that it is in the interests of the __________________________ (Insert name of school district, town, village, etc.) to participate in the NYSMEC, and authorizes and directs __________________________ (insert name or title of Participant representative) to sign the Agreement and or the Billing Schedule and Agreement for natural gas on its behalf; and

BE IT FURTHER RESOLVED, that this Board authorizes the Administrative Participant (as defined in the Agreement) to prepare, advertise, disseminate and open bids pursuant to the General Municipal Law and to award, execute and deliver binding contracts on behalf of this Board for the purchase of natural gas for this Participant to the lowest responsible bidder as is determined by the Administrative Participant at a commodity price not to exceed $1.141 cents per therm for a term of at least one year and no more than three years commencing May 1, 2015, and other terms and conditions, all as may be determined by the Administrative Participant, or to reject any or all such bids; and

BE IT FURTHER RESOLVED, that this Participant agrees to advertise said bid as may be directed by the Administrative Participant; and

BE IT FURTHER RESOLVED, that the officers and employees of this Participant are authorized to execute such other confirming agreements, certificates and other documents and take such other actions as may be necessary or appropriate to carry out the intent of this resolution.

This Resolution shall take effect immediately.

I certify that the foregoing resolution was duly adopted by the governing body of the municipal corporation named therein at a duly convened meeting thereof, held upon due notice and in accordance with all applicable laws, charters, by-laws and ordinances, including but not limited to the Open Meetings Law, as follows:

Date of Meeting: ___________________

Vote: Yes _____ No _____ Abstaining/Absent _____

_________________________________________ SEAL

______________________________ Date

Clerk of governing body of municipal Participant
NATURAL GAS COOPERATIVE ENERGY PURCHASING SERVICE

BILLING SCHEDULE AND AGREEMENT (JOINDER)

Participation Period

The term of the energy purchasing contracts entered into with one or more energy suppliers pursuant to the Municipal Cooperation Agreement For Energy Purchasing Services dated the 1st day of May, 2005 (the “Agreement”), among municipal corporations collectively identified as the New York School and Municipal Energy Consortium (“NYSMEC”) have been determined by NYSMEC and/or the Administrative Participant based on the responses to the public bidding process and its good faith determination of the best interests of the Participants as a whole. The term of the agreement shall be between one and three years.

Billing Period - Natural Gas Consumption

Each Participant's natural gas bills are estimated, based upon a three-year consumption average, factoring in other variables such as, but not limited to, previous weather patterns, energy improvements at sites and construction. The Participant will be billed in six (6) installments invoiced on or about the following dates:

<table>
<thead>
<tr>
<th>Installment 1</th>
<th>June 1</th>
<th>Installment 4</th>
<th>December 1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Installment 2</td>
<td>August 1</td>
<td>Installment 5</td>
<td>February 1</td>
</tr>
<tr>
<td>Installment 3</td>
<td>October 1</td>
<td>Installment 6</td>
<td>April 1</td>
</tr>
</tbody>
</table>

Billing Period - Energy Services Coordination

For school districts, the billing period for the participation/coordination of energy services is ten (10) relatively equal monthly installments from September through June.

For all other municipalities, the billing period for the participation/coordination of energy services is one (1) initial lump sum payment due on or about January 1 or within thirty (30) days of the invoice date, whichever is later.

Reconciliation

Reconciliation is the balancing between the amount paid based on estimates and the amount due based on actual costs and consumption. The Administrative Participant performs an annual reconciliation, balancing the amount paid for the six (6) installments and the amount of actual natural gas consumed based upon the Participant's actual bills.

The reconciliation balance also reflects any unpaid prior balances and losses to the NYSMEC due to unpaid or uncollectable accounts payable, termination costs and/or other costs or liabilities under the energy purchasing contracts and/or the Agreement. Except as provided otherwise in the Agreement or this Billing Schedule and Agreement all gains or losses to the NYSMEC are prorated to the Participants in proportion to the relative costs of each Participant's purchases of natural gas in the year during which such services are rendered, or in accordance with any other reasonable formula.

The reconciliation for the previous year occurs in September of the next year. If the Participant has overpaid, then the Participant will receive a refund of the credit balance. If the Participant has underpaid, then the Participant will be invoiced for the balance due.
Payments for Natural Gas Consumption and Installment Billing

The Participant agrees to pay all installment and other invoices within thirty (30) days of the invoice date. The Participant's bill is prepared and mailed through the NYSMEC. Payments must be made payable to the "New York School and Municipal Energy Consortium" or "NYSMEC". A 0.75% per month late charge will be assessed on the outstanding balance of any unpaid invoices exceeding thirty (30) days from the original invoice date. Late payments may affect the Participant's share of NYSMEC's year-end surplus, if any. The Administrative Participant may calculate and impose any necessary assessment on the Participants for additional payments if actual costs (e.g., due to energy consumed, administrative expenses and/or other liabilities or expenses) exceed amounts held on behalf of the Participants and will refund amounts in excess of amounts required.

Termination

If a Participant voluntarily terminates its participation in a multi-year energy purchasing contract in accordance with such contract's terms, it will be liable for and will pay to the NYSMEC or directly to the energy supplier as may be directed by the NYSMEC any termination charges or other expense determined in accordance with the energy purchasing contract.

The Agreement and NYSMEC's services to an individual Participant may be terminated with respect to such Participant at the discretion of the Administrative Participant, after consultation with the Advisory Council, for non-payment exceeding sixty (60) days from the original invoice date. If a Participant is in jeopardy of being terminated, it will be given written notice and ten (10) days to pay in full. Upon termination, the Participant will be given written notice. In such event, all outstanding balances owed by the Participant to the NYSMEC remain due and payable and the terminated Participant shall be directly liable to the energy supplier for all payment due for energy provided to it pursuant to the energy purchasing contract. In the event of termination, the Administrative Participant may in its discretion refuse future requests for participation from the Participant.

By signing below, the Participant agrees to all of the terms and conditions of the Agreement and of this Natural Gas Billing Schedule and Agreement for the service period terminating as described above. Furthermore, it authorizes the Administrative Participant to act on its behalf execute and deliver contracts for the purchase and delivery of natural gas as is more fully set forth in the Resolution adopted by its governing body, a certified copy of which is attached.

___________________________  __________________________
Signature of Authorized Representative  Date

_________________________
Representative's Name:

_________________________
Name of the School District or Municipality

_________________________
Address of School District or Municipality